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Speaker/original language	Script E	Speaker/original language	Script J
Gary Dickerson/English	<p>The joining together of Applied Materials and Tokyo Electron is an historic move to create a new global innovator for the semiconductor and display industries. We're bringing together great people and very strong technology and products to accelerate the value we create for our customers, create greater value for shareholders, and more opportunities for our employees. I'm very excited about this merger of equals and believe that together we will create a better future for our new company.</p> <p>Working together we can solve our customers' high value problems better, faster, and at lower cost.</p>	Gary Dickerson/English	<p>アプライドマテリアルズと東京エレクトロンが一緒になるということは、半導体業界とディスプレイ業界にとって、新しいグローバルなイノベーターを作ろうという歴史的な動きです。素晴らしい従業員と非常に強力な技術と製品を結集させて、お客様への価値提供を加速し、株主により大きな価値を生み、従業員により多くの機会を提供することになります。私はこの対等合併に大いに期待していますし、私たちは一緒に新しい会社にとってより良い将来を築くことができると信じています。</p>
Higashi/Japanese	<p>There are three significant things about this merger. The first is that it is bringing together two leading</p>	Higashi/Japanese	<p>三つの大きな意味があると思います。 一つは、日米のリーディングカン</p>

	<p>companies from Japan and the United States in a merger of equals.</p> <p>The second is that each company has an extremely broad technical product range.</p> <p>A further point is that this merger represents a decision to create a truly global company. I believe this is highly significant for the development of Japanese and US technology and also for the overall semiconductor industry.</p>		<p>パニーが、それぞれ対等な形で合併するということ。</p> <p>もう一つは、両方とも非常に技術的に幅広いプロダクトを持っているということ。</p> <p>もう一つは、私たちは本当にグローバルな会社をこれ（合併）で作ろうと決意してまして、これは今後の日米のテクノロジーの発展にとって、また半導体の産業の発展にとって、非常に意味があることだと思います。</p>
Tsuneishi/Japanese	<p>This merger makes it possible for us to envision growth in this industry for the next 50, 60 or 100 years. The new company will bring together global technology, people and management assets to drive the entire organization forward. We will see a new level of evolution. This will enable us to support and earn even greater appreciation from our customers.</p>	Tsuneishi/Japanese	<p>この業界があと50年、60年、または100年伸びていくことを可能にすると思います。</p> <p>新しい会社が出来たら、世界中の技術アセット、世界的な人的アセット、世界中のマネジメントのパワーとクオリティを全部結集することによって、この会社の全体が発展する。さらに発展する。これは、お客様のアプリシエーション(appreciation)、お客様の非常</p>

			に大きなサポートと支持をもってそれが可能になると思います。
Michael Splinter/English	A merger of a Japanese and an American technology leader has never been done before. We will be part of something new and very special. This great challenge will take all of us, working together across our different countries, cultures, product lines and areas of expertise.		日米のテクノロジーのリーダー同志の合併は今までに例がありません。私たちは、新しくとても特別で重要なことの一部となるのです。この素晴らしいチャレンジには、私たち全員が、異なる国、文化、製品ライン、専門分野を超えて一緒になって働くことが必要となるでしょう。
Bob Halliday/English	I think initially I need to communicate the strategic value of the transaction, as CFO, to investors employees and customers. I think the second part is to get to know all of the people at Tokyo Electron, because I think you build relationships with people, and that's what drives companies. It isn't processes, it isn't build instructions, it isn't policies. It's personal relationships, because those personal relationships will help you		まず、この取引の戦略的な価値を CFO として投資家、従業員、そしてお客様に対してコミュニケーションする必要があると思いました。次に、東京エレクトロンの全員をよく知るようになることだと思いました。なぜなら、人との関係を構築することこそが会社を推し進めるものだと思うからです。プロセスや、指示、政策を作ることはありません。人との関係です。なぜならどんな課

	bridge and transition through all the challenges you might have.		題に直面した場合も、そうした人的関係が助けとなり変化を乗り越えていけるからです。
Barry Meyer/English	We will have the most talented group of employees, spanning the globe, ready, willing and able to not only meet but exceed all of our customers' expectations. Both of our companies have had a long legacy of success that has been built around the hard work and incredible dedication of all of our employees.	Barry Meyer/English	私たちは、準備万全で、協力的でお客様の期待に応えるだけでなく、期待を上回ることでできる一番才能豊かな従業員を世界中に有する会社になります。両社とも全従業員によるハードワークと驚くべき献身によって築かれた長い成功の歴史があります。
Mary Humiston/English	This is just the start of the journey and I think as we enter into the integration phase we all have the ability to shape it, and to create history. We will, for sure, individually learn a lot, and there will be personal growth. In addition, there will be more development opportunities, for our combined employees going forward than ever before, and more career growth opportunities.	Mary Humiston/English	私たちはまだ第一歩を踏み出したばかりです。これから統合の段階に入りますが、私たちには新たな組織を形成し、新たな歴史を築いていく力があります。きっと皆さん一人一人が多くを学び、成長することでしょう。また、統合後は全社員において自己啓発の機会が増えるだけでなく、これまで以上にキャリアアップの機会も与えられることになるでしょう。

Tsuneishi/Japanese	In this new company, everyone will be able to contribute to our industry leadership and our winning strategy. I firmly believe that when people look back in years to come, they will be proud of the company they helped to create.	Tsuneishi/Japanese	グローバルに新しい会社で働いている従業員が、みんながわれわれ業界のリーダーとして貢献している、業界のリーダーとして、またウィナー(winner)として、今後何年も何十年も、この会社を発展させ、自分が非常にいい人生を過ごしたという会社にする事ができると思います。
Kitayama/Japanese	The multiplier effect is very important. This means that each company has to make progress. If we don't each up our game by more than a factor of one, the outcome will be zero. One times zero is always zero. But once we break through one, the sky is the limit. That's what we should be aiming for.	Kitayama/Japanese	私は、掛け算が大事だと考えています。それは、それぞれの会社が進化すること。そうすると、1以上、1.5なのか、2になります。進化しなければゼロです。ですから、片方が進化しなければ1 X 0で0になってしまいます。1以上であれば、当然2でも3でも4にでもなってしまう。こういうことを目指したいと思います。
Randhir Thakur/English	We both share the same passion of innovating at the leading edge of our customers' roadmaps, and our workforce is the best in the	Randhir Thakur/English	両社ともお客様のロードマップの最先端に行く革新に対する情熱を同じく持ち合わせており、従業員の質はセミコンダクター機

	semiconductor equipment industry. Our combined operation will create a world class team of engineers working in the field, that will enable us to better understand and respond to our customers' needs. As devices get more and more complex, our customers will be able to count on us to have an even broader and deeper capability to support them.		器業界においても最高の水準にあります。統合後はエンジニアが現場で働く世界水準のチームの配置により、お客様のニーズをより理解し迅速に対応できるようになるでしょう。私たちが提供する機器が複雑になる中、お客様は私達により詳細で幅広い分野におけるサポート力を備えることに期待しています。
Ito/Japanese	Bringing our two leading companies together is a potent combination of Applied Material's expertise in materials development and Tokyo Electron's strength in equipment development. We have the opportunity here to provide incredible value to our customers.	Ito/Japanese	業界を代表するこの二社が一緒になるということは、特にアプライド側は材料開発、プロセス開発が強い、東京エレクトロンは装置開発が強い、と私は感じています。この二社が一緒になるということは、お客様にとって非常に大きな価値を提供できるチャンスと、十分な力を持っていると思います。
Ali Salehpour/ English	What we'll be able to do, is we'll be able to accelerate the industry roadmap, both in device performance	Ali Salehpour/ English	合併後、私たちは、機器の性能と生産性、そしておそらくもっと重要であるコストの各面における

	and in yield, and perhaps more importantly on cost. Most of these technologies require major innovation, and I think between the complementary pieces that we have in these companies we should now be able to look at unique ways to solve device performance yield and the cost factors that our customers are looking for		業界のロードマップを加速させることができるようになります。これら技術のほとんどで、大きな革新が求められ、両社で補完出来る事業において、お客様が求める機器の収益率とコスト要因を解決する独特な方法を見いだすことができるようになると思います。
Washino/Japanese	In displays there are multiple new technologies being developed, from OLED and flexible displays through to 3D. This brings us significant opportunities but also many challenges. The technical hurdles in these new businesses are very high, and merely combining our existing knowledge won't be enough to clear them. Our teams are going to have to reach determinedly for the next level.	Washino/Japanese	新しいディスプレイと言っても色々な種類があります。それは OLED も一つですし、フレキシブルディスプレイ、あるいは 3D のディスプレイ、そういったものを我々がこれからチャレンジしていく大きなチャンスを迎えています。ただ、この新しいビジネスのハードルは非常に高く、われわれが持っている知識を合わせてもまだ足りない。われわれチームのメンバーがより高いレベルにチャレンジしてくれることを

			非常に高く期待しています。
Higashi/English	Now, world history and economics is changing rapidly, so it's time for us to change.		現在、世界の歴史と経済が急速に変化しており、私たちにも変わる時期が訪れました。
Tsuneishi/English	This merger, really, is going to bring explosive innovation.	Tsuneishi/English	今回の合併により、これまでより大きく進化した革新が可能になります。
Washino/English	That will create challenges and opportunities for everyone in the team	Washino/English	それにより、チームの一人一人にチャレンジとチャンスが与えられることとなります。
Ito/English	We can do it. We are top companies in this industry. We can produce great value	Ito/English	私たちには出来ます。当社は業界トップの企業です。偉大な価値を生み出すことが出来るのです。
Randhir Thakur/Japanese	I am very much looking forward to working with my new colleagues in Japan.	Randhir Thakur/Japanese	<i>Nihon no shain no katagata to issho ni o-shigoto suru no wa, tanoshimi ni shite imasu.</i>
Gary Dickerson/English	This merger is a bold step forward that will shape the industry for the next 50 years and beyond. We are confident that we can work together as one team to achieve our vision.	Gary Dickerson/English	今回の合併は今後50年そしてその後の業界を形作る上で、大きな前進となります。両社が共通のビジョン達成のために一つになって取り組むことができると信じています。

Higashi/Japanese	This merger is driven by our determination to create growth, and that has to be positive for our employees. We simply would not be doing this if it didn't lead to a brighter future.	Higashi/Japanese	これから成長を大きくしたいということで考えていまして、これは必ず従業員にプラスになる、今後良くなるということで、それできなかったらわれわれはやりません。
Mike Splinter/English	I'd like to ask all the employees of Tokyo Electron and Applied Materials to join together in the spirit of forming this new company and new family. This is our future.	Mike Splinter/English	東京エレクトロンとアプライド・マテリアルズの社員の皆さんには、新しい会社そして新しいファミリーを共に作り上げる精神の下、手を取り合っていたいだきたいと願います。 This is our future.

Forward-Looking Statements

This communication contains forward-looking statements, including but not limited to those regarding the proposed business combination between Applied Materials, Inc. (“Applied Materials”), and Tokyo Electron Limited (“Tokyo Electron”) (the “Business Combination”) and the transactions related thereto. These statements may discuss the anticipated manner, terms and conditions upon which the Business Combination will be consummated, the persons to be appointed officers and directors of a to-be-formed holding company (“HoldCo”), trends and the future performance of their businesses, the synergies of Applied Materials and Tokyo Electron, and similar things. Forward-looking statements may contain words such as “expect,” “believe,” “may,” “can,” “should,” “will,” “forecast,” “anticipate” or similar expressions, and include the assumptions that underlie such statements. These statements are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the ability of the parties to consummate the Business Combination in a timely manner or at all; satisfaction of the conditions precedent to consummation of the Business Combination, including the ability to secure regulatory approvals in a timely manner or at all, and approval by Applied Materials’ and Tokyo Electron’s stockholders; the possibility of litigation (including related to the transaction itself); Applied Materials’ and Tokyo Electron’s ability to successfully integrate their operations, product lines, technology and employees and realize synergies, growth and tax assets from the Business Combination; unknown, underestimated or undisclosed commitments or liabilities; the potential impact of the announcement or consummation of the proposed transactions on the parties’ relationships with third parties; the level of demand for the combined companies’ products, which is subject to many factors, including uncertain global economic and industry conditions, demand for electronic products and semiconductors, and customers’ new technology and capacity requirements; Applied Materials’ and Tokyo Electron’s ability to (i) develop, deliver and support a broad range of products, expand their markets and develop new markets, (ii) timely align their cost structures with business conditions, and (iii) attract, motivate and retain key employees; and other risks described in the Applied Materials’ filings with the Securities & Exchange Commission (the “SEC”). Tokyo Electron’s filings with the Financial Services Agency of Japan and the S-4 registration statement to be filed by HoldCo. All forward-looking statements are based on management’s estimates, projections and assumptions as of the date hereof. Except as required under applicable law, none of Applied Materials, Tokyo Electron or HoldCo undertakes any obligation to update any forward-looking statements.

No Offer or Solicitation

This announcement is for informational purposes only and is neither an offer to purchase, nor a solicitation of an offer to sell, subscribe for or buy any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transactions or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and applicable regulations in the Netherlands and Japan.

Additional Information and Where to Find It

Applied Materials and Tokyo Electron intend to cause HoldCo to file with the SEC a registration statement on Form S-4 (the “Registration Statement”), which will include a prospectus with respect to HoldCo’s ordinary shares to be issued in the Business Combination and a proxy statement of Applied Materials in connection with the Business Combination between Applied Materials and Tokyo Electron. The definitive Registration Statement will contain important information about the proposed Business Combination and related matters. SECURITY HOLDERS ARE URGED AND ADVISED TO READ THE REGISTRATION STATEMENT CAREFULLY WHEN IT BECOMES AVAILABLE. The Registration Statement and other relevant materials (when they become available) and any other documents filed by Applied Materials, HoldCo or Tokyo Electron with the SEC may be obtained free of charge at the SEC’s web site at www.sec.gov. In addition, security holders will be able to obtain free copies of the Registration Statement from Applied Materials or Tokyo Electron by contacting either (1) Investor Relations by mail at Applied Materials, 3050 Bowers

Avenue M/S 1261, P.O. Box 58039, Santa Clara, CA 95054-3299, Attn: Investor Relations Department, by telephone at 408-748-5227, or by going to Applied Materials' Investor Relations page on its corporate web site at www.appliedmaterials.com or (2) Tokyo Electron's Public Relations Group, by mail at Tokyo Electron, Akasaka Biz Tower, 3-1 Akasaka 5-chome, Minato-ku, Tokyo 107-6325, by telephone at 512-424-1757, or by email at telpr@tel.com, or by going to Tokyo Electron's Investor Relations page on its corporate web site at www.tel.com.

Participants in the Solicitation

Applied Materials, Tokyo Electron, HoldCo and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from Applied Materials' stockholders in connection with the proposed Business Combination. Information about Applied Materials' directors and executive officers is set forth in Applied Materials' Proxy Statement on Schedule 14A for its 2013 Annual Meeting of Stockholders, which was filed with the SEC on January 22, 2013, and its Annual Report on Form 10-K for the fiscal year ended October 28, 2012, which was filed with the SEC on December 5, 2012. These documents are available free of charge at the SEC's web site at www.sec.gov, and from Applied Materials by contacting Investor Relations by mail at Applied Materials, 3050 Bowers Avenue M/S 1261, P.O. Box 58039, Santa Clara, CA 95054-3299, Attn: Investor Relations Department, or by going to Applied Materials' Investor Relations page on its corporate web site at www.appliedmaterials.com. Additional information regarding the interests of participants in the solicitation of proxies in connection with the proposed Business Combination will be included in the Registration Statement that Applied Materials and Tokyo Electron intend to cause HoldCo to file with the SEC.