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Subject Company: Applied Materials, Inc.; Tokyo Electron Limited Commission File No.: 000-06920 Date: September 24, 2013

## CREATING A NEW GLOBAL INNOVATOR





TOKYO ELECTRON

### **Safe Harbor Statement**

This presentation will include forward-looking statements, which are all statements other than those of historical fact, including those related to the proposed combination of Applied and Tokyo Electron and the expected benefits of the combination.

All forward-looking statements are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Information concerning these risks and uncertainties are contained in today's press release, Applied's current reports on Form 8-K and the party's other filings with the Securities and Exchange Commission. Neither Applied nor Tokyo Electron undertakes any obligation to update the information presented.

## Creating a New Global Innovator





# Today's Announcement

Applied Materials and Tokyo Electron combining in **a merger of equals** 

Creates a new global innovator in Precision Materials Engineering and Patterning

All stock transaction with new company valued at approximately \$29B

Creates value for **customers** and **shareholders** and great opportunities for our **employees** 



		TOKYO ELECTRON
FOUNDED:	November, 1967	November, 1963
HEADQUARTERS:	Santa Clara, California, USA	Tokyo, Japan
EMPLOYEES:	~15,000 worldwide	~12,000 worldwide
PATENTS:	~10,500 issued	~16,000 issued
LTM REVENUE <sup>1</sup> :	\$7.2 Billion	\$5.4 Billion <sup>2</sup>
TECHNOLOGY EXCELLENCE:	CVD, PVD, Epi, Implant, CMP, Anneal, Conductor Etch, Defect Review, Display CVD, Display PVD	Track, Furnace, Wet Clean, Dielectric Etch, ALD, Wafer Prober, Display Etch, Display Track
INSTALLED BASE:	33,000 tools	54,000 tools

LTM = Last Twelve Months through June 2013 for TEL and July 2013 for Applied
 TEL revenue of \$5.4B assumes average yearly exchange rate of 0.86 JPY / USD

#### **CUSTOMERS**

Combined **portfolio** of strong products and ability to invest in highly differentiated products

Opportunities to enhance **services and field support** 

#### **EMPLOYEES**

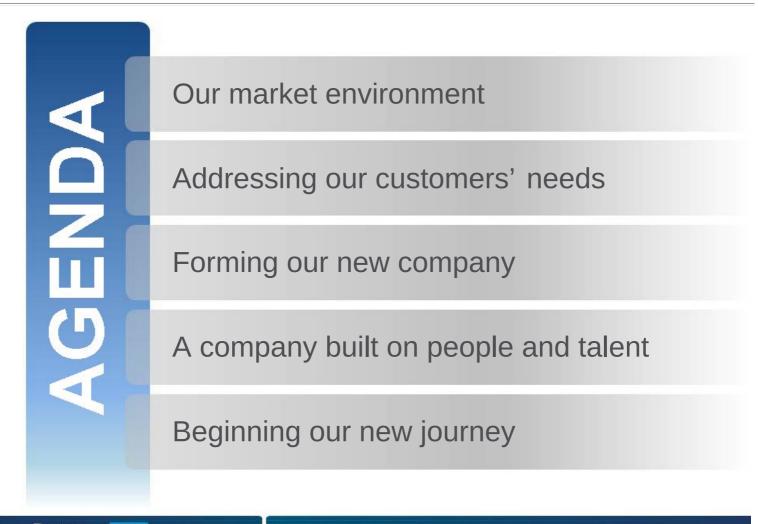
Expanded career opportunities to work at a truly global company with vision, resources and talent to provide enabling technology to customers and shape industries for decade to come

### **INVESTORS**

Mutual commitment to significantly improve profitability

Company structure enhances **ability to increase cash returns** to investors

### Creating value for Customers, Employees and Shareholders





## **96 YEARS** Combined Experience

of Enabling the Most Exciting Industries on Earth



1 Source: SIA, IC Knowledge LLC 2 Source: Display Search, Nikkei BP, Applied Materials

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TOKYO ELECTRON

## **Our Market Environment Today**

Market Concentration	Top 5 customers are >60% of WFE spending
Technology Complexity	More inflections in the next 5 years than last 15
Cost Pressures	New applications and markets requires cost effective solutions
Cycles of Learning	Faster pace of innovation everywhere in value chain

#### WAR FOR MOBILITY

- Functions and features
- Battery life
- Interface experience
- ▶ Form factors
- At the right cost

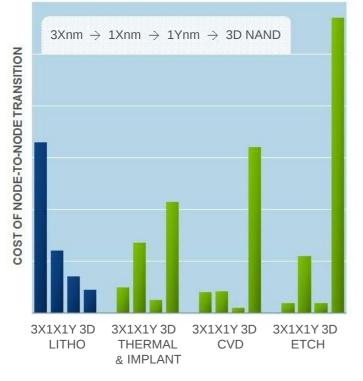
# DRIVING MAJOR

- Transistor
- Interconnect
- Memory
- Patterning
- Packaging
- Display

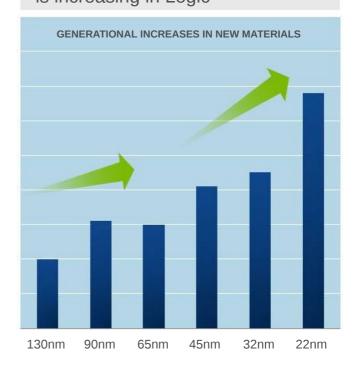
# ENABLED BY OUR TECHNOLOGY

- Precision
   Materials
   Engineering
   and Patterning
   innovation
- Device
   Performance
   and Yield
   solutions

#### 3D memory transition shifts spending to Materials Deposition and Removal

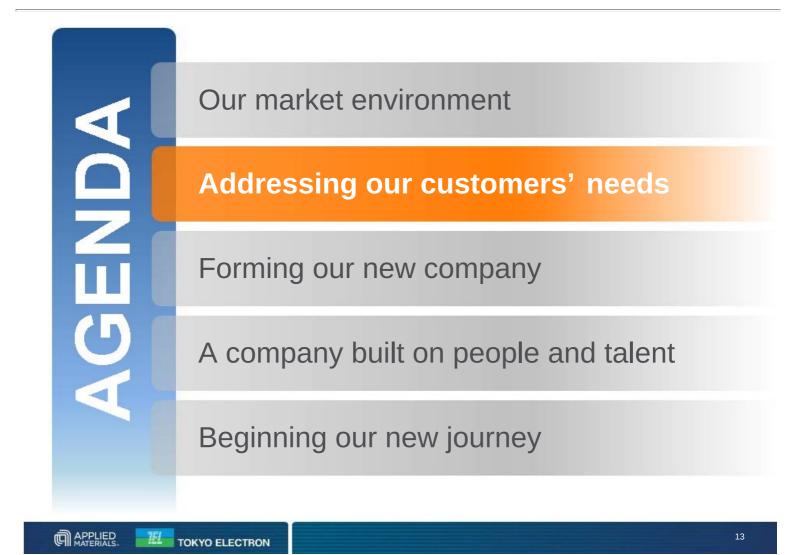


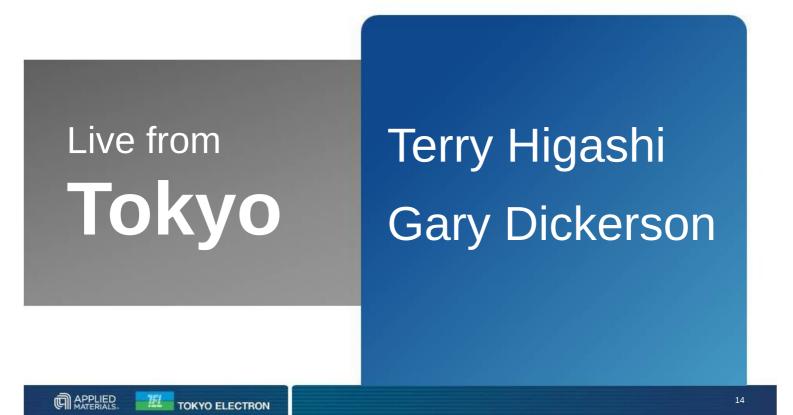
## Materials Complexity is increasing in Logic



Source: Customer Presentations

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APPLIED	TOKYO ELECTRON





Complementary strengths provide significant opportunities to understand and solve customers' high-value problems better, faster and at lower cost

Linking core competencies enables customers' new device architectures through materials innovation and cost-effective scaling Combination accelerates our momentum for profitable growth

#### A New Global Innovator in

## Precision Materials Engineering and Patterning

- Precision films
- Precision materials removal
- Materials modification
- Interface engineering
- Scaling engineering

High-k films	Semi-batch /	ALD Selective Epita	XY Film Treatments	Co-implants
Reflow	PVD	Millisecond anneal	Multi-patterni	1g Metal CMP
Integrated ALD	Hard mask films	Porous low-k films	Staircase etch C	Conformal doping

### **OPPORTUNITIES**

TO COMBINE COMPLEMENTARY COMPETENCIES FOR CUSTOMERS Deposition, etch and clean • No queue time • No vacuum break

## Broad Portfolio to Address Customers' Challenges

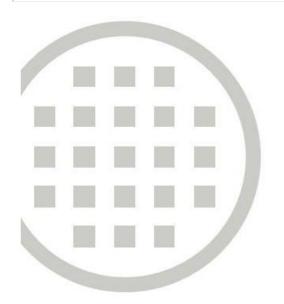
HIGH VALUE PROBLEMS	High Speed, Low Leakage <b>TRANSISTORS</b>	Low Resistance and Reliable INTERCONNECT	<b>3D NAND</b> Memory	LOW-COST SCALING Enabled by Patterning
DIFFERENTIATED AND SUSTAINABLE SOLUTIONS	<ul> <li>Anneal</li> <li>CMP</li> <li>Conductor Etch</li> <li>CVD</li> <li>Epi</li> <li>Furnace</li> <li>Implant</li> <li>PVD</li> <li>Track</li> <li>Wet Clean</li> </ul>	<ul> <li>CMP</li> <li>CVD</li> <li>Dielectric Etch</li> <li>PVD</li> <li>Wet Clean</li> <li>Spin-on Dielectric</li> </ul>	<ul> <li>ALD</li> <li>CMP</li> <li>Conductor Etch</li> <li>Dielectric Etch</li> <li>CVD</li> <li>Furnace</li> <li>Selective Material Removal</li> <li>Wet Clean</li> </ul>	<ul> <li>ALD</li> <li>Brightfield Inspection</li> <li>CVD</li> <li>Defect Review</li> <li>Dielectric Etch</li> <li>Track</li> <li>Wet Clean</li> </ul>
	Field Support, S	pare Parts and Devi	ce Performance and	I Yield Services

**KEY: TEL, APPLIED** 

### **Combined Expertise in Etch**



1: Source - Dataquest 2012, 2 Source -Applied Analyst Meeting 2013



# Our Vision for **SEMICONDUCTOR**

# Randhir Thakur

### **Semiconductor Complementary Competencies**

#### **Combination** better positioned to innovate for large, sophisticated customers

- Higher velocity of innovation
- Broadest product portfolio in both single-wafer and batch systems

#### Integrated process innovation for customers

- Combined expertise in patterning, transistor, interconnects, advanced memory, packaging
- 🖌 Strength across logic, foundry, memory
- Deep relationships with supply chain and materials companies

#### Higher levels of RD&E to address device complexity and Inflections

- Platform synergies enable more investment in innovative products
- ▶ Chemistries, coatings, materials and open innovation

#### Scale and sophistication in advanced product development

#### Better service and support for customers

Global capabilities, reach and responsiveness

#### Higher employee satisfaction

- Learning from each other
- Career opportunities from growth, from winning products
- Culture of collaboration and teamwork



# Ali Salehpour

### **Display** → **Complementary** Merger

#### **No Overlap Between Products**

AKT: CVD, PVD & Array Test

▶ TEL: Etch, Litho Coater/Developer

#### **Synergy to Solve Customer HVPs**

▶ Transistor Level R&D  $\rightarrow$  Interface Engineering

#### **Better Support for Customers**

▶ Global Reach  $\rightarrow$  Responsiveness

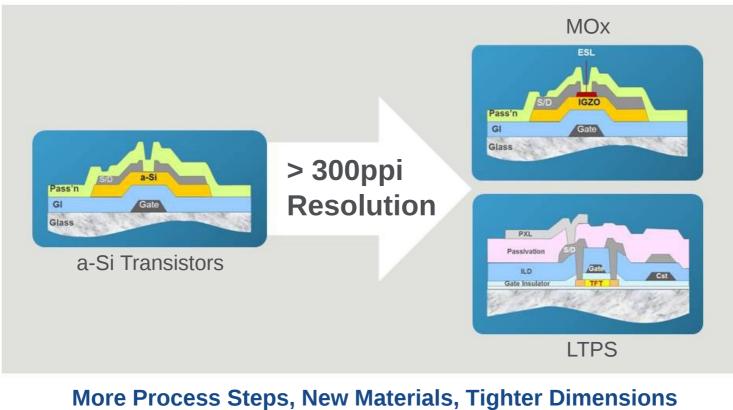
### **Supply Line Synergies**

 $\blacktriangleright$  Volume  $\rightarrow$  Common Parts

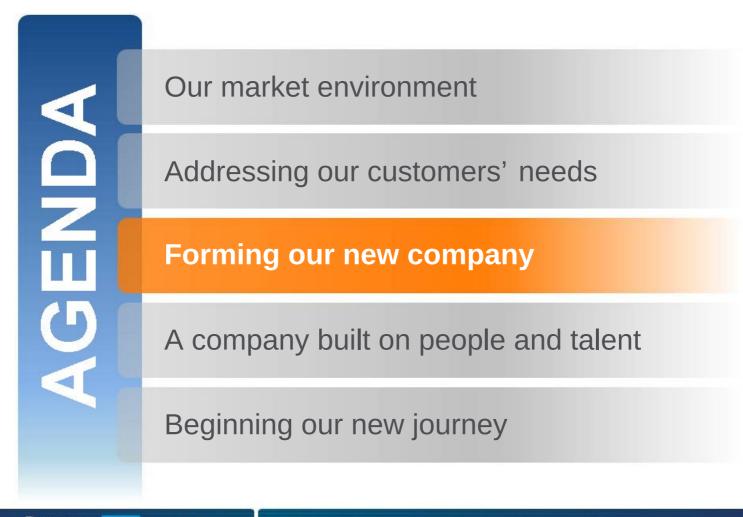
#### **Higher Employee Satisfaction**

▶ Tech Collaboration  $\rightarrow$  Winning Solutions  $\rightarrow$  Career Opportunities

### New Opportunity for Precision Materials Engineering



TOKYO ELECTRON



### **New Company Structure**

Headquarters and Listings	<ul> <li>Dual headquarters in Santa Clara and Tokyo</li> <li>Dual listing on NASDAQ and Tokyo Stock Exchange</li> <li>Combine into a new company incorporated in the Netherlands with new name to be announced</li> </ul>
Shared Leadership Team	<ul> <li>Chairman: Tetsuro Higashi</li> <li>Vice Chairmen: Mike Splinter and Tetsuo Tsuneishi</li> <li>CEO: Gary Dickerson</li> <li>CFO: Bob Halliday</li> </ul>
Shared Governance	<ul> <li>Single Board structure with eleven directors</li> <li>Five Applied Materials nominated directors</li> <li>Five Tokyo Electron nominated directors</li> <li>One additional independent director to be mutually agreed</li> </ul>



## **Expanded** Opportunities

for our employees around the world

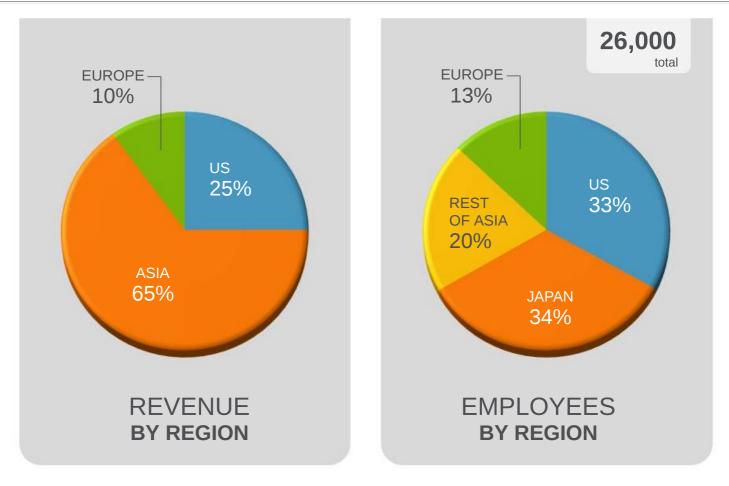
Be a part of a company that will **shape industries** 

Expanded career and development opportunities

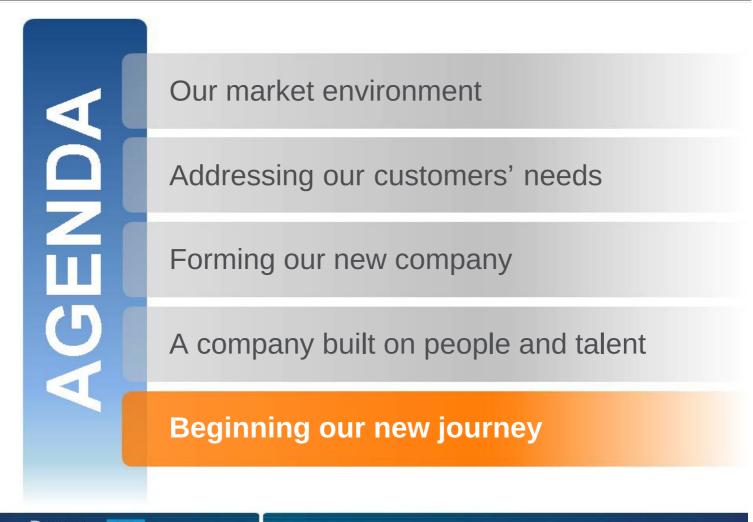
Learn from each other by combining best practices and technologies

Be a part of the **broadest technical community** in the industry

MATERIALS. TOKYO ELECTRON



**Our Global Footprint will Mirror our Customer's Footprint** 



#### **Process**

- Tried and tested integration practices
- Dual headquarters and CEO to relocate to Tokyo
- Integrated Board of Directors
- Combine best practices to achieve 'faster, better and at lower cost'

### **Shared Values**

- Global perspectives and cultures
- Strong heritage of customer service and technical innovation
- Strong commitment to driving improved profitability
- Commitment to recruit, develop and retain industry's best and brightest employees

### **Extensive Integration Experience**

### Where You Can Go for More Information

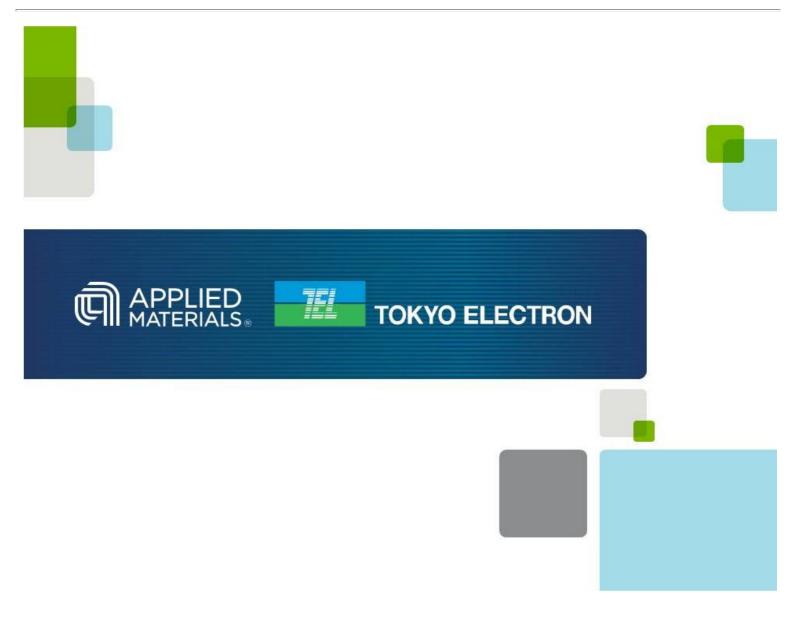


Direct media inquiries to Kevin Winston in Corporate Communications and Public Affairs Kevin\_Winston@amat.com or +1-408-235-4498

Our Journey starts today
We are creating a <b>new global innovator with</b> expanded capabilities in precision materials engineering and patterning
This will enable us to solve our customers biggest challenges <b>faster, better and at a lower cost</b>
We will all be part of <b>something historic and very</b> <b>special in shaping the industry for decades to come</b>







#### Forward-Looking Statements

This communication contains forward-looking statements, including but not limited to those regarding the proposed business combination between Applied Materials, Inc. ("Applied Materials"), and Tokyo Electron Limited ("Tokyo Electron") (the "Business Combination") and the transactions related thereto. These statements may discuss the anticipated manner, terms and conditions upon which the Business Combination will be consummated, the persons to be appointed officers and directors of a to-be-formed holding company ("HoldCo"), trends and the future performance of their businesses, the synergies of Applied Materials and Tokyo Electron, and similar things. Forward-looking statements may contain words such as "expect," "believe," "may," "can," "should," "will," "forecast," "anticipate" or similar expressions, and include the assumptions that underlie such statements. These statements are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the ability of the parties to consummate the Business Combination in a timely manner or at all; satisfaction of the conditions precedent to consummation of the Business Combination, including the ability to secure regulatory approvals in a timely manner or at all, and approval by Applied Materials' and Tokyo Electron's stockholders; the possibility of litigation (including related to the transaction itself); Applied Materials' and Tokyo Electron's ability to successfully integrate their operations, product lines, technology and employees and realize synergies, growth and tax assets from the Business Combination; unknown, underestimated or undisclosed commitments or liabilities; the potential impact of the announcement or consummation of the proposed transactions on the parties' relationships with third parties; the level of demand for the combined companies' products, which is subject to many factors, including uncertain global economic and industry conditions, demand for electronic products and semiconductors, and customers' new technology and capacity requirements; Applied Materials' and Tokyo Electron's ability to (i) develop, deliver and support a broad range of products, expand their markets and develop new markets, (ii) timely align their cost structures with business conditions, and (iii) attract, motivate and retain key employees; and other risks described in the Applied Materials' filings with the Securities & Exchange Commission (the "SEC"). Tokyo Electron's filings with the Financial Services Agency of Japan and the S-4 registration statement to be filed by HoldCo. All forward-looking statements are based on management's estimates, projections and assumptions as of the date hereof. Except as required under applicable law, none of Applied Materials, Tokyo Electron or HoldCo undertakes any obligation to update any forward-looking statements.

#### No Offer or Solicitation

This announcement is for informational purposes only and is neither an offer to purchase, nor a solicitation of an offer to sell, subscribe for or buy any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transactions or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and applicable regulations in the Netherlands and Japan.

#### Additional Information and Where to Find It

Applied Materials and Tokyo Electron intend to cause HoldCo to file with the SEC a registration statement on Form S-4 (the "Registration Statement"), which will include a prospectus with respect to HoldCo's ordinary shares to be issued in the Business Combination and a proxy statement of Applied Materials in connection with the Business Combination between Applied Materials and Tokyo Electron. The definitive Registration Statement will contain important information about the proposed Business Combination and related matters. SECURITY HOLDERS ARE URGED AND ADVISED TO READ THE REGISTRATION STATEMENT CAREFULLY WHEN IT BECOMES AVAILABLE. The Registration Statement and other relevant materials (when they become available) and any other documents filed by Applied Materials, HoldCo or Tokyo Electron with the SEC may be obtained free of charge at the SEC's web site at www.sec.gov. In addition, security holders will be able to obtain free copies of the Registration Statement from Applied Materials or Tokyo Electron by contacting either (1) Investor Relations by mail at Applied Materials, 3050 Bowers

Avenue M/S 1261, P.O. Box 58039, Santa Clara, CA 95054-3299, Attn: Investor Relations Department, by telephone at 408-748-5227, or by going to Applied Materials' Investor Relations page on its corporate web site at www.appliedmaterials.com or (2) Tokyo Electron's Public Relations Group, by mail at Tokyo Electron, Akasaka Biz Tower, 3-1 Akasaka 5-chome, Minato-ku, Tokyo 107-6325, by telephone at 512-424-1757, or by email at telpr@tel.com, or by going to Tokyo Electron's Investor Relations page on its corporate web site at www.tel.com.

#### Participants in the Solicitation

Applied Materials, Tokyo Electron, HoldCo and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from Applied Materials' stockholders in connection with the proposed Business Combination. Information about Applied Materials' directors and executive officers is set forth in Applied Materials' Proxy Statement on Schedule 14A for its 2013 Annual Meeting of Stockholders, which was filed with the SEC on January 22, 2013, and its Annual Report on Form 10-K for the fiscal year ended October 28, 2012, which was filed with the SEC on December 5, 2012. These documents are available free of charge at the SEC's web site at www.sec.gov, and from Applied Materials by contacting Investor Relations by mail at Applied Materials, 3050 Bowers Avenue M/S 1261, P.O. Box 58039, Santa Clara, CA 95054-3299, Attn: Investor Relations Department, or by going to Applied Materials' Investor Relations page on its corporate web site at www.appliedmaterials.com. Additional information regarding the interests of participants in the solicitation of proxies in connection with the proposed Business Combination will be included in the Registration Statement that Applied Materials and Tokyo Electron intend to cause HoldCo to file with the SEC.